

Year	Title	About	Book / Paper / Article	Author	Organisation	Where published	Web address
2021	Understanding defined cost in NEC3 ECC and its simplification in NEC4 ECC	ECC	Article	Richard Patterson	Mott MacDonald	NEC Newsletter, Nov 2021	https://www.neccontract.com/About-NEC/News-and-Media/Understanding-defined-cost-in-NEC3-ECC-and-its-simplification-in-NEC4-ECC
2021	Mott MacDonald's 'Little Book' of NEC	NEC	Article	Richard Patterson	Mott MacDonald	APM website	https://www.apm.org.uk/v2/media/mmsnvhez/mott-macdonalds-little-book-of-nec-20201105.pdf
2021	NEC4 PSC: understanding the new payment regime	PSC	Article	Richard Patterson, Mark Anders and Petter Siljehagg	Mott MacDonald	NEC website, April 2021	https://www.neccontract.com/About-NEC/News-and-Media/NEC4-PSC-understanding-the-new-payment-regime
2020	Three years on it is time for clients to switch from NEC3 to NEC4	NEC	Article	Richard Patterson	Mott MacDonald	NEC Newsletter , Sept 2020	https://www.neccontract.com/About-NEC/News-and-Media/Three-years-on-it-is-time-clients-switched-to-NEC
2018	NEC3 to NEC4 – evolution, not revolution; some fixes and some good ideas!	NEC	Article	Richard Patterson	Mott MacDonald	ICE's Management Procurement and Law, December 2017 and on NEC website from 26 Feb 2018	https://www.neccontract.com/About-NEC/News-Media/NEC3-to-NEC4-evolution-not-revolution-some-fix Webinar: https://youtu.be/hfjI5qDVJDE